



# **The Infantry Rifle Company**

**JULY 2006**

**HEADQUARTERS  
DEPARTMENT OF THE ARMY**

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# The Infantry Rifle Company

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## Preface

Rather than providing rote solutions, this manual provides a doctrinal framework of principles; tactics, techniques, and procedures (TTP); terms; and symbols for the employment of the Infantry rifle company. This framework will help Infantry rifle company leaders effectively--

- Exploit capabilities unique to the Infantry.
- Reduce the vulnerability of the unit.
- Plan and conduct full-spectrum operations.
- Accomplish their missions in various tactical situations, from stability and civil support to high-intensity combat.
- Win on the battlefield.

The Infantry companies of the SBCT and HBCT mostly use the same doctrine, but cover more specific doctrine in their own manuals.

The main target audience for this manual includes Infantry rifle company commanders, executive officers, first sergeants, platoon sergeants and platoon leaders. Military instructors, evaluators, training and doctrine developers will also find it useful, as will other Infantry company commanders (HHC and weapons company), Infantry battalion staff officers, service school instructors, and commissioning source instructors.

This publication applies to the Active Army, the Army National Guard (ARNG), the National Guard of the United States (ARNGUS), and the US Army Reserve (USAR) unless otherwise stated.

Leaders must understand this manual before they can train their companies using ARTEP 7-10-MTP. They should use this manual as a set along with the publications listed in the References.

The *Summary of Change* lists major changes from the previous edition by chapter and appendix. Changes include lessons learned.

The proponent for this publication is the US Army Training and Doctrine Command. The preparing agency is the US Army Infantry School. You may send comments and recommendations by any means, US mail, e-mail, fax, or telephone, as long as you use or follow the format of DA Form 2028, *Recommended Changes to Publications and Blank Forms*. You may also phone for more information.

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Unless this publication states otherwise, masculine nouns and pronouns may refer to either men or women.

## Summary of Change

Chapter 1 .....	ADDS..... Full-spectrum operations in the COE. Warfighting functions. ES2. UPDATES..... Organizational structure in the modular brigade design.
Chapter 2 .....	EXPANDS ..... Battle command. TLP.
Chapter 4 .....	ADDS..... SUAS. Continuum of contact.
Chapter 6 .....	ADDS..... Stability operations.
Chapter 7 .....	ADDS..... Civil support operations.
Chapter 8 .....	ADDS..... Presence patrols for stability and civil support operations. Point reconnaissance. Tracking and contact patrols. EXPANDS ..... Reconnaissance and breaching as tactical enabling operations. Company commander's use of patrols to accomplish tactical tasks. DELETES ..... Friendly force use of non-command-detonated antipersonnel mines or booby traps.
Chapter 9 .....	ADDS..... Direct fire control and distribution.
Chapter 10 .....	ADDS..... Checklists such as the CAS 9-line briefing. EXPANDS ..... CAS, JTAC.
Chapter 11 .....	ADDS..... New terms. UPDATES..... Sustainment. Unit trains. Resupply. Health service support. Weapons replacement operations.
Chapter 12 .....	EXPANDS ..... Urban operations. Key planning issues.
Appendix B .....	ADDS..... Risk management. Fratricide avoidance. Continuous operations. Safety and force protection.
Appendix C .....	COMBINES ..... TOW and Javelin employment.
Appendix D .....	ADDS..... Employment with SBCT and HBCT elements.
Appendix E .....	ADDS..... Sniper employment during tactical operations.
Appendix F .....	ADDS..... Integration with Army SOF.
Appendix G .....	ADDS..... IEDs, homicide bombers, UXO, and mines. Tactical-level countermeasures lessons learned.
Appendix H .....	UPDATES..... CBRN defense operations. ADDS..... Current CBRN concepts, terms, procedures, and equipment.
Appendix I .....	ADDS..... Media considerations.
Appendix J .....	ADDS..... Pattern analysis. Situational understanding for rapid planning.
Appendix K .....	ADDS..... Motorized operations. Motorized patrolling.



## Chapter 1

# Introduction

*"The unresting progress of mankind causes continual change in the weapons; and with that must come a continual change in the manner of fighting." --Alfred Mahan*

The Infantry is an all-weather, all-terrain unit. Its mission is to close with the enemy by means of fire and maneuver to destroy or capture him, or to repel his assault by fire, close combat, and counterattack. Against this backdrop, the Infantry company must also be ready to adapt to various levels of conflict and peace in differing environments. This requires bold, aggressive, resourceful, and adaptive leaders who are willing to accept known risks to accomplish the mission. Infantry leaders must use their initiative and make rapid decisions to take advantage of unexpected opportunities. In order to succeed, Infantry companies must be aggressive, physically fit, disciplined, and well trained. The inherent strategic mobility of Infantry units dictates a need to be prepared for rapid deployment in response to the operational environment. This chapter discusses the operational environment (OE) and preparation of the Infantry company for war.

This chapter discusses the recent changes in the Infantry Company's organizational structure in the modular brigade design. It also adds a discussion of full spectrum operations in the contemporary operational environment (COE) and introduces the warfighting functions and the concept of *Every Soldier as a Sensor* (ES2).

### Section I. OPERATIONAL ENVIRONMENT

This section defines the OE itself and discusses phases of the conflict; systems-based warfare; generation and focus of the effects of combat power; and the principles and variables of *full-spectrum operations*.

#### DEFINITION

1-1. In the OE, potential enemy state and nonstate actors see the United States as the world's dominant power. Potential enemies avoid US military strengths and focus on exploiting perceived US weaknesses. They hope this will enable them to achieve their own regional or international goals without US intervention or, failing this, without the US military defeating those goals. When potential enemies do not fight US forces the same as regional adversaries, asymmetry develops. Conditions that contribute to an asymmetric environment may include cultural and ideological differences, a technological or military imbalance, and a disparity in the application of combat power. In the context of military operations, an asymmetric threat means an adaptive enemy approach to avoid or counter US strengths without opposing them directly. It also seeks to identify, target, and exploit US weaknesses to achieve goals or objectives. Consequently, the Infantry company must be prepared to go into any region or operational environment and perform the full range of missions while dealing with a wide range of threats.

1-2. Such an OE changed the paradigm of the Soviet motorized rifle regiment to a new paradigm that encompasses the entire operational environment. Infantry Soldiers know that they will face adaptive and opportunistic enemies worldwide. Therefore, as part of their planning and execution of operations, Infantry company commanders must be acutely aware of the relationship between their tactical goals and the myriad of constantly changing factors that their units might encounter.

## PHASES OF CONFLICT

1-3. The three general phases where the enemy will operate in the OE are regional, transitional, and adaptive (Figure 1-1). Knowing these phases helps commander anticipate how the enemy will fight. For example, enemy forces might operate differently, with or without cooperation, in different regions or even in commanders' areas of operations (AOs). The labeled phases in Figure 1-1 will help commanders analyze and better understand the OE. However, they should note that these phases are neither all inclusive nor mutually exclusive.

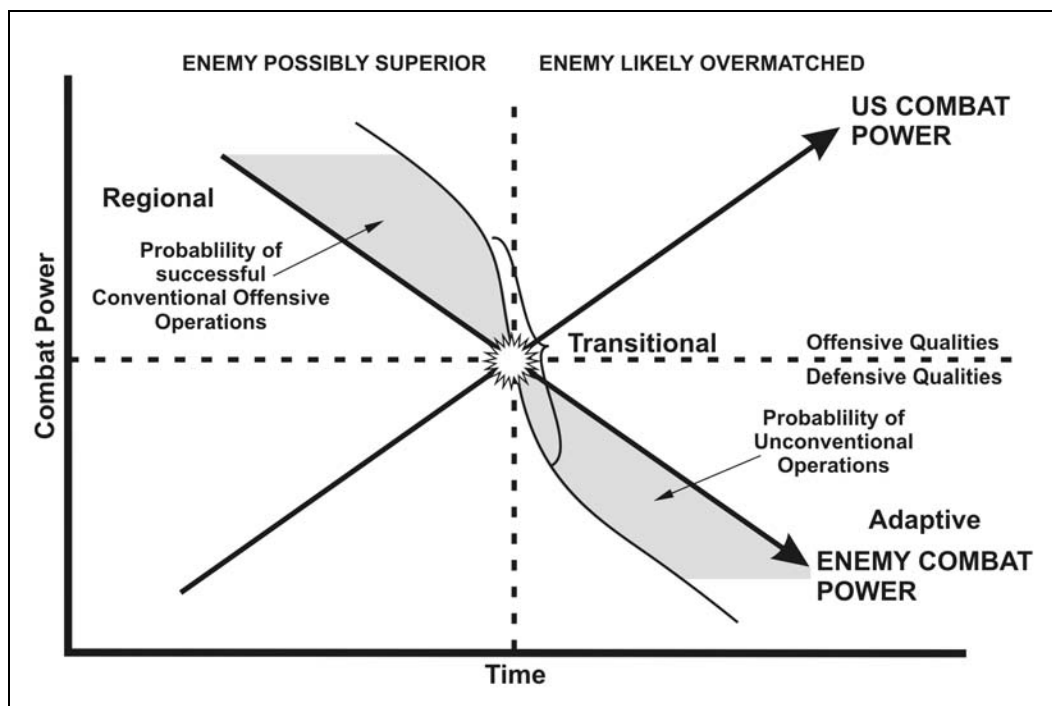


Figure 1-1. Enemy operations in OE.

1-4. Infantry companies can expect to operate against foreign conventional and unconventional forces striving to achieve regional superiority. Except for a few nation states, most notably the US, modern militaries and unconventional forces are designed to defeat regional threats and operate in and around the territory of their own nation. They train to achieve regional dominance. Their equipment is designed around the local environment. US military forces can expect to fight on foreign soil. When this happens, the enemy enjoys a "home field advantage," which offers--

- Better understanding of the terrain and weather.
- Better understanding of the population and language.
- knowledge of local religious and ethnic customs and courtesies.
- Combatants who can easily blend in with noncombatants.
- Potential access to cached arms and ammunition.
- Popular support.